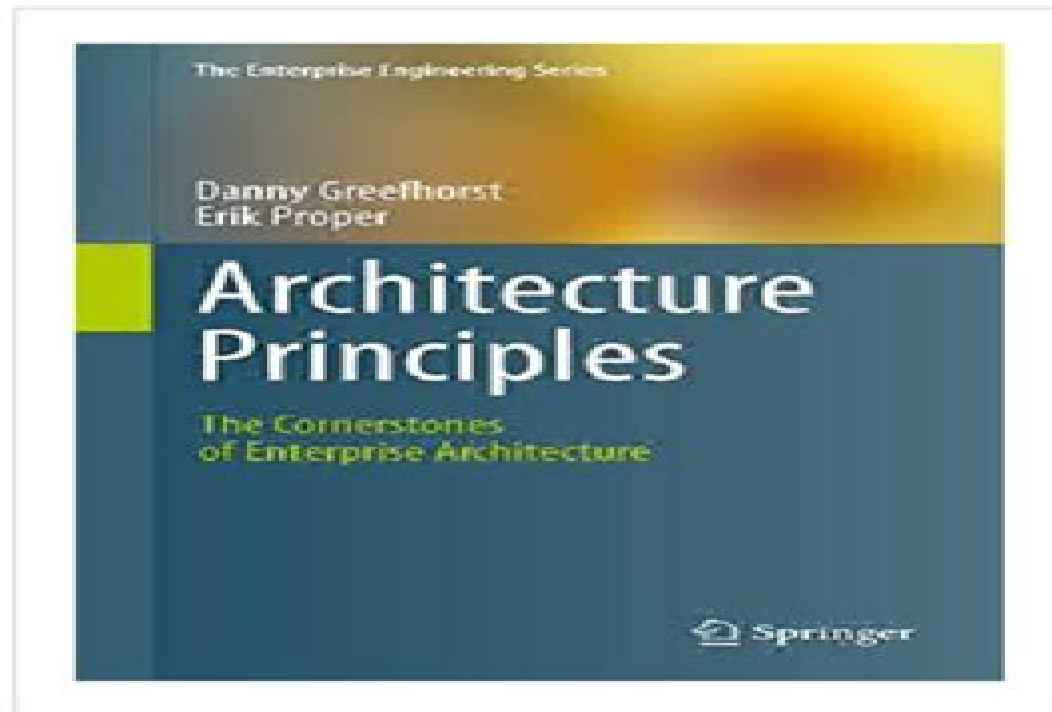


Architecture Principles The Cornerstones of Enterprise Architecture The Enterprise Engineering Series Danny Greefhorst



Architecture Principles Cornerstones Enterprise Engineering

Stephan Aier, Peter Rohner, Joachim Schelp



Architecture Principles Cornerstones Enterprise Engineering:

Architecture Principles Danny Greefhorst, Erik Proper, 2011-04-29 Enterprises from small to large evolve continuously. As a result, their structures are transformed and extended continuously. Without some means of control, such changes are bound to lead to an overly complex, uncoordinated, and heterogeneous environment that is hard to manage and hard to adapt to future changes. Enterprise architecture principles provide a means to direct transformations of enterprises. As a consequence, architecture principles should be seen as the cornerstones of any architecture. In this book, Greefhorst and Proper focus on the role of architecture principles. They provide both a theoretical and a practical perspective on architecture principles. The theoretical perspective involves a brief survey of the general concept of principle as well as an analysis of different flavors of principles. Architecture principles are regarded as a specific class of normative principles that direct the design of an enterprise from the definition of its business to its supporting IT. The practical perspective on architecture principles is concerned with an approach to the formulation of architecture principles as well as their actual use in organizations. To illustrate their use in practice, several real-life cases are discussed. An application of architecture principles in TOGAF is included, and a catalogue of example architecture principles is provided. With this broad coverage, the authors target students and researchers specializing in enterprise architecture or business information systems as well as practitioners who want to understand the foundations underlying their practical daily work.

Advances in Enterprise Engineering XII David Aveiro, Giancarlo Guizzardi, Sérgio Guerreiro, Wided Guédria, 2018-12-31 This book constitutes the proceedings of the 8th Enterprise Engineering Working Conference EEWC 2018 held in Luxembourg, Luxembourg, in May/June 2018. EEWC aims at addressing the challenges that modern and complex enterprises are facing in a rapidly changing world. The participants of the working conference share a belief that dealing with these challenges requires rigorous and scientific solutions focusing on the design and engineering of enterprises. The goal of EEWC is to stimulate interaction between the different stakeholders: scientists as well as practitioners interested in making Enterprise Engineering a reality. The 9 full papers and 3 short papers presented in this volume were carefully reviewed and selected from 24 submissions. They were organized in topical sections named on architecture, on security, and on blockchain, on DEMO, and on teaching.

Masterclass Enterprise Architecture Management Jürgen Jung, Bardo Fraunholz, 2021-09-06 This textbook provides a hands-on introduction to enterprise architecture management. It guides the reader through the applications of methods and tools to typical business problems by presenting enterprise architecture frameworks and by sharing experiences from industry. The structure of the book represents the typical stages of the journey of an enterprise architect. Chapter 1 addresses the central question of what to achieve with the introduction of an enterprise architecture. Chapter 2 then introduces concepts and visualizations for business architecture that help with understanding the business. In chapter 3, the development of an application architecture is outlined, which provides transparency on information systems and their business context.

Next chapter 4 presents visual tools to analyze improve and eventually optimize the application landscape Chapter 5 discusses both traditional organizational as well as collaborative approaches to enterprise architecture management Eventually several established enterprise architecture frameworks like TOGAF Zachmann ArchiMate and IAF are described in chapter 6 The book concludes with a summary and an outlook on future research potential in chapter 7 Based on their experiences through several years of teaching the authors introduce students step by step to enterprise architecture development and management Their book is intended as a guide for master classes at universities and includes lots of exercises and references for further reading

Engineering the Transformation of the Enterprise Stephan Aier, Peter Rohner, Joachim Schelp, 2021-09-01 The topics in this book cover a broad range of research interests from business engineering and its application in corporate and business networking contexts to design science research as well as applied topics where those research methods have been employed for modeling data warehousing information systems management enterprise architecture management management of large and complex projects and enterprise transformation The book is a Festschrift for Robert Winter in order to appreciate his work and to honor him as a personality with a high reputation in the information systems community To this end many professional colleagues or long time companions both from the Institute of Information Management at the University of St Gallen as well as from the international research community dedicated articles on topics related to Robert's research They reflect his ambition to uncompromisingly conduct high class research that fuels the research community and at the same time contributes to improved industrial practice The book is organized in three major parts Part I Business Engineering and Beyond focuses on the methodology strongly shaped by Robert in St Gallen with a focus on research being applied in corporate contexts Part II Design Science Research spans from reflections on the practice of design science research to perspectives on design science research methodologies and eventually up to considerations to teach design science research methodology Part III Applied Fields combines various applications of design science and related research methodologies with practical problems and future research topics

Enterprise Architecture and Cartography Pedro Sousa, André Vasconcelos, 2022-11-08 This textbook provides guidance to both students and practitioners of enterprise architecture EA on how to develop and maintain enterprise models Rather than providing yet another list of EA notations and frameworks from A to Z it focuses on methods to perform such tasks The problem of EA maintenance named Enterprise Cartography is an important aspect addressed in this book because EA is a never ending challenge that increases as the organization transformations pace also increases The long time perspective also entails the evolution of architectural frameworks and notations something that does not occur when developing new models Thus a catalogue of patterns principles and methods is presented to develop and maintain EA models and views After a general introduction to the book in chapter 1 chapter 2 presents basic concepts for EA modeling Chapter 3 further details the set of EA concepts needed to present the patterns and principles which are subsequently introduced in chapter 4 Next

chapter 5 describes enterprise cartography concepts and principles The remaining book then turns to techniques and methodologies In chapter 6 an EA development method is summarized In chapter 7 an enterprise strategy design approach is proposed while in chapter 8 a business process design methodology is described Chapters 9 and 10 focus on information architecture and information systems architecture design approaches including information systems architecture planning and application portfolio management Eventually chapter 11 describes a method for enterprise cartography EC design Last not least several case studies on EA and EC are proposed in the last chapter

Advances in Enterprise Engineering VI

Antonia Albani,David Aveiro,Joseph Barjis,2012-05-02 This book constitutes the proceedings of the Second Enterprise Engineering Working Conference EEWC held in Delft The Netherlands during May 7 8 2012 EEWC aims at addressing the challenges that modern and complex enterprises are facing in a rapidly changing world The participants of the working conference share a belief that dealing with these challenges requires rigorous and scientific solutions focusing on the design and engineering of enterprises The goal of EEWC is to stimulate interaction between the different stakeholders scientists as well as practitioners interested in making enterprise engineering a reality The eight papers presented were carefully reviewed and selected for inclusion in the book EEWC 2012 had 20 submissions and accepted eight for publication The topics of the presented papers allowed for active participation in interesting discussions and exchange of ideas and stimulated future cooperation among the participants This made EEWC a real working conference contributing to the further development of enterprise engineering as a mature discipline Topics covered include foundations of enterprise engineering enterprise control flexibility and governance and specifying value

Fundamentals of Enterprise Architecture Management

Jörg Ziemann,2022-06-22 This textbook provides a comprehensive holistic scientifically precise and practically relevant description of Enterprise Architecture Management EAM Based on state of the art concepts it also addresses current trends like disruptive digitization or agile methods The book is structured in five chapters The first chapter offers a comprehensive overview of EAM It addresses questions like what does EAM mean what is the history of EAM why do enterprises need EAM what are its goals and how is it related to digitalization It also includes a short overview of essential EAM standards and literature The second chapter provides an overview of Enterprise Architecture EA It starts with clarifying basic terminology and the difference between EA and EAM It also gives a short summary of existing EA frameworks and methods for structuring the digital ecosystem into layers and views The third chapter addresses the strategic and tactical context of the EAM capability in an enterprise It defines essential terms and parameters in the context of enterprise strategy and tactics as well as the operative organizational context of EAM The fourth chapter specifies the detailed goals processes functions artifacts roles and tools of EAM building the basis for an EAM process framework that provides a comprehensive overview of EAM processes and functions Closing the circle the last chapter describes how to evaluate EAM in an enterprise It starts by laying out core terminology like metric and strategic performance measurement system and ends with a framework that

integrates the various measuring areas in the context of EA and EAM This textbook focuses on two groups First EAM scholars ie bachelor or master students of Business Information Systems Business Administration or Computer Science And second EAM practitioners working in the field of IT strategy or EA who need a reliable scientifically solid and practically proven state of the art description of essential EAM methods

Enterprise and Organizational Modeling and Simulation Robert Pergl, Martin Molhanec, Eduard Babkin, Samuel Fosso Wamba, 2016-11-11 This book constitutes the refereed proceedings of the 12th International Workshop on Enterprise and Organizational Modeling and Simulation EOMAS 2016 held in Ljubljana Slovenia in June 2016 The 12 full papers presented in this volume were carefully reviewed and selected from 26 submissions They were organized in topical sections on formal approaches and human centric approaches

Enterprise Design, Operations, and Computing. EDOC 2023 Workshops Tiago Prince Sales, Sybren de Kinderen, Henderik A. Proper, Luise Pufahl, Dimka Karastoyanova, Marten van Sinderen, 2024-03-01 This volume constitutes revised selected papers of several workshops the EDOC Forum and the Demonstrations and Doctoral Consortium track which were held in conjunction with the 27th International Conference on Enterprise Design Operations and Computing EDOC 2023 in Groningen The Netherlands during October 30 November 3 2023 The 18 revised full papers and 7 short papers presented in this book were carefully reviewed and selected from 37 submissions They stem from the following satellite events Workshop on Intelligent Digital Architecture Methods and Services for Industry 4 0 and Society 5 0 IDAMS Workshop on Empirical Methodologies for Research in Enterprise Architecture and Service Oriented Computing iRESEARCH Workshop on the Modelling and Implementation of Digital Twins for Complex Systems MIDas4CS Workshop on Service oriented Enterprise Architecture for Enterprise Engineering SoEA4EE EDOC Forum Demonstrations Track Doctoral Consortium

Handbook of Research on Enterprise 2.0: Technological, Social, and Organizational Dimensions Cruz-Cunha, Maria Manuela, 2013-07-31 Workplace technology is evolving at an accelerated pace driving innovation productivity and efficiency to exceedingly high levels Businesses both small and large must keep up with these changes in order to compete effectively with fellow enterprises The Handbook of Research on Enterprise 2 0 Technological Social and Organizational Dimensions collects the most recent developments in evaluating the technological organizational and social dimensions of modern business practices in order to better foster advances in information exchange and collaboration among networks of partners and customers This crucial reference supports managers and business professionals as well as members of academia IT specialists and network developers in enhancing business practices and obtaining competitive advantage

Practice-Driven Research on Enterprise Transformation Erik Proper, Khaled Gaaloul, Frank Harmsen, Stanisław Wrycza, 2012-06-23 This volume constitutes the proceedings of the 4th Working Conference on Practice Driven Research on Enterprise Transformation PRET held in Gdańsk Poland on June 27 2012 as the industrial track of the 24th International Conference on Advanced Information Systems Engineering CAiSE 2012 Restructuring divesting improving performance and

merging are among the usual transformation activities that enterprises conduct to provide answers to the challenging demands put on them To foster the much needed debate between researchers and practitioners on these topics the number of papers accepted for PRET is kept low providing the authors and the audience with ample time to engage in discussions about both the practical implications of results and the theoretical underpinnings of phenomena observed in industrial practice This year five papers were selected after careful review and each paper is between 20 and 25 pages long to allow for the presentation of details The topics covered include enterprise architecture business and IT alignment and business process management and evaluation

Architectural Coordination of Enterprise Transformation Henderik A. Proper, Robert Winter, Stephan Aier, Sybren de Kinderen, 2018-04-05 Architectural coordination of enterprise transformation ACET integrates and aggregates local information and provides different viewpoints such as financial structural or skill perspectives to the respective stakeholder groups with the aim of creating a consensus and shared understanding of an enterprise transformation among the stakeholders Its core purpose is to inform decision makers with both local and enterprise wide concerns so that the overall transformation goals can be successfully pursued i e reducing inconsistencies and including local decisions in the overarching goals This book consists of three major parts framed by an introduction and a summary To enable readers to gain a better understanding of the issues involved in real world enterprise transformations as well as the possible role of architectural coordination and the associated challenges Part I provides an analysis of status quo of corporate ACET practice Part II then continues with an exploration of the challenges facing ACET from a theoretical perspective Based on these challenges Part III then presents a collection of components for a possible design theory for ACET Instead of an integrated method this collection of components constitutes method fragments that can be arranged in different ways depending on the perspective taken the actual enterprise architecture management approach the enterprise transformation type and the transformation s context

Trends in Enterprise Architecture Research Marc Lankhorst, Marten Schönherr, Joseph Barjis, Sietse Overbeek, 2010-11-01 This volume constitutes the proceedings of the 5th International Workshop on Trends in Enterprise Architecture Research TEAR held in Delft The Netherlands on November 12 2010 The main objective of the workshop is to identify major trends and challenges in enterprise architecture research by providing a discussion forum where researchers and practitioners can exchange experiences problems and ideas The 7 papers presented were extensively reviewed and selected from 15 submissions They report on core concepts and the effectiveness of enterprise architecture on architecture description languages and on exemplary case studies

Enterprise Information Systems Slimane Hammoudi, José Cordeiro, Leszek A. Maciaszek, Joaquim Filipe, 2014-07-24 This book contains substantially extended and revised versions of the best papers from the 15th International Conference on Enterprise Information Systems ICEIS 2013 held in Angers France in July 2013 The 29 full and two invited papers included in this volume were carefully reviewed and selected from 321 submissions They reflect state of the art research focusing mainly on

real world applications and highlight the benefits of information systems and technology for industry and services thus connecting academia with the world of real enterprises The topics covered are databases and information systems integration artificial intelligence and decision support systems information systems analysis and specification software agents and Internet computing human computer interaction and enterprise architecture Enterprise Design, Operations, and Computing. EDOC 2024 Workshops Monika Kaczmarek-Heß, Kristina Rosenthal, Marek Suchánek, Miguel Mira Da Silva, Henderik A. Proper, Marianne Schnellmann, 2025-02-08 This volume constitutes revised selected papers of two workshops the Doctoral Consortium the Joint CBI EDOC Forum and and other Joint CBI EDOC event which were held in conjunction with the 28th International Conference on Enterprise Design Operations and Computing EDOC 2024 in Vienna Austria in September 10 13 2024 The presented revised full papers in this book were carefully reviewed and selected They stem from the following satellite events iRESEARCH 2nd International Workshop on Empirical Methodologies for Research in Enterprise Architecture and Service oriented Computing MIDas4CS 2nd Workshop on the Modelling and Implementation of Digital Twins for Complex Systems Joint CBI EDOC Forum Joint CBI EDOC Case Reports Track Joint CBI EDOC Tools Demos Track EDOC Doctoral Consortium CBI Mini Dagstuhl Seminars *Digital Enterprises* Henderik A. Proper, Bas van Gils, Kazem Haki, 2023-11-14 This book explores different aspects of and provides concrete suggestions to meet the three main challenges for becoming a Digital Enterprise the transition to the digital age the emergence of service ecosystems and the growing role of data as a key underlying resource As a result of these intertwined and mutually amplifying trends today's enterprises are confronted with several challenges that profoundly impact their design from the definitions of products and services offered to their clients via the business processes that deliver these products and services to the underlying IT infrastructure The contributions which are written by leading enterprise architecture researchers and managers of large corporations cover four key aspects which form each one part of the book Part I presents experiences how different enterprises currently already need to embrace and exploit new challenges like blockchain customer centric services or value co creation networks Part II looks at the need for a new design logic i.e. the need for new ways of thinking regarding the design of enterprises Part III is concerned with the coordination needed among different stakeholders of the ensuing continuous transformations Part IV eventually reflects on the ongoing consequences for enterprise modeling as used to capture both the current affairs of an enterprise as well as design study its possible future affairs The target audience of this book are both master and PhD level students who want to gain insights into key aspects of the challenges confronting digital enterprises as well as enterprise architects and information managers working in enterprises that are on their way to become digital **Enterprise Modeling** Janis Stirna, Anne Persson, 2018-09-28 This book offers practical advice on managing enterprise modeling EM projects and facilitating participatory EM sessions Modeling activities often involve groups of people and models are created in a participatory way Ensuring that this is done efficiently requires dedicated individuals who know

how to organize modeling projects and sessions how to manage discussions during these sessions and what aspects influence the success and efficiency of modeling in practice The book also includes a summary of the theoretical background to EM although participatory modeling can also be used in conjunction with other methods that are not made for EM such as those made for goal oriented requirements engineering and information systems analysis The first four chapters present an overview of enterprise modeling from various viewpoints including methods processes and organizational challenges providing a background for those that need to refresh their basic knowledge The next six chapters form the core of the book and detail the roles and competences needed in an EM project typical stakeholder behaviors and how to handle them tools and methods for managing participatory modeling and facilitation and how to train modeling experts for these social aspects of modeling Lastly a concluding chapter presents a summary and an outlook on current research in participatory EM This book is intended for anybody who wants to learn more about how to facilitate participatory modeling in practice and how to set up and carry out EM projects It does not require any in depth knowledge about specific EM methods and tools and can be used by students and lecturers for courses on participatory modeling and by practitioners wanting to extend their knowledge of social and organizational topics to become an experienced facilitator and EM project manager

Enterprise Information Systems Joaquim Filipe, Michał Śmiałek, Alexander Brodsky, Slimane Hammoudi, 2020-02-19 This book constitutes extended revised and selected papers from the 21st International Conference on Enterprise Information Systems ICEIS 2019 held in Heraklion Crete Greece in May 2019 The 26 papers presented in this volume were carefully reviewed and selected for inclusion in this book from a total of 205 submissions They deal with topics such as data science and databases ontologies social networks knowledge management software development human computer interaction and multimedia

Advanced Information Systems Engineering Selmin Nurcan, Pnina Soffer, Marko Bajec, Johann Eder, 2016-05-26 This book constitutes the proceedings of the 28th International Conference on Advanced Information Systems Engineering CAiSE 2016 held in Ljubljana Slovenia in June 2016 The 35 papers presented in this volume were carefully reviewed and selected from 211 submissions The program included the following paper sessions Collaboration Business Process Modeling Innovation Gamification Mining and Business Process Performance Requirements Engineering Process Mining Conceptual Modeling Mining and Decision Support Cloud and Services Variability and Configuration Open Source Software and Business Process Management

Practice-Driven Research on Enterprise Transformation Frank Harmsen, Henderik A. Proper, 2013-06-01 This volume constitutes the proceedings of the 6th Working Conference on Practice Driven Research on Enterprise Transformation PRET held in Utrecht The Netherlands on June 6 2013 co located with the Enterprise Transformation Track of the 21st European Conference on Information Systems ECIS Successful enterprises have well defined managerial responsibilities and understandable project priorities and enable their processes to be sufficiently agile even improvisational and continuously changing They do not solely rely on only mechanistic or purely organic processes and

structures but see enterprise transformation as a combination of deliberate and organic change This year s papers represent this hybrid view Moreover most of them are based on practical cases which will further contribute to our understanding of enterprise transformation The eight papers presented in this volume were allocated to tracks on practical experiences with methods and techniques cases in enterprise transformation and enterprise architecture in practice

Decoding **Architecture Principles Cornerstones Enterprise Engineering**: Revealing the Captivating Potential of Verbal Expression

In a time characterized by interconnectedness and an insatiable thirst for knowledge, the captivating potential of verbal expression has emerged as a formidable force. Its power to evoke sentiments, stimulate introspection, and incite profound transformations is genuinely awe-inspiring. Within the pages of "**Architecture Principles Cornerstones Enterprise Engineering**," a mesmerizing literary creation penned by way of a celebrated wordsmith, readers embark on an enlightening odyssey, unraveling the intricate significance of language and its enduring impact on our lives. In this appraisal, we shall explore the book's central themes, evaluate its distinctive writing style, and gauge its pervasive influence on the hearts and minds of its readership.

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